

Office of the Auditor General

Nova Scotia

Chapter Highlights

Chapter 2: Mental Health Services

Overall Conclusion:

- NSHA does not have a province-wide plan for mental health services; planning is underway but not complete
- NSHA lacks province-wide policies which decreases efficiency of mental health services

Planning of Services

Access to Services

Emergency & Crisis Response

Conclusion:

- NSHA lacks plan for mental health service delivery across NS
- Planning in progress for which services are delivered and where
- IWK has a plan for the services it delivers

Conclusion:

- Inconsistent implementation of approach led to variations
- Wait times standards are not well-managed

Conclusion:

- Most regional emergency departments supported by crisis response
- Access to services varies based on location and time of need
- Lack of policies impacts emergency department safety and crisis services

Details:

- NSHA has been working on a plan since fall 2015
- NSHA did not meet the original 2016 deadline for the plan
- NSHA expected the plan to be ready later in 2017

Details:

- Internal review concluded CAPA varied across NS
- CAPA predates NSHA and is not required across NS
- No provincial guidelines for CAPA
- Across NS two different wait times standards are used
- Public wait times reporting is not based on standards

Details:

- Dartmouth General has no crisis response or psychiatry on-site
- No provincial policy on patient transfers
- Mandate and role of hospital security is not clear
- Recommendations accepted in 2017 to improve emergency department safety

Recommendations:

 NSHA - complete and implement plan

Recommendations:

- NSHA and IWK have a welldefined model of care, including evaluation
- All parties clarify and report wait times standards

Recommendations:

- NSHA assess emergency department access to crisis and psychiatry services
- NSHA finalize province-wide policies
- NSHA implement accepted safety recommendations

Conclusion: • 2012 mental health strategy - poor governance • Not all actions completed • Final evaluation needed to assess results Details: • 10 of 26 strategy items not completed • No overall governance approach on who was responsible • Confusion over responsibility • No planned final evaluation to assess effectiveness

Recommendations:

- DHW assess if remaining items still relevant and explain plans
- DHW do final evaluation of the strategy

Funding and Accountability

Conclusion:

- Funding at NSHA not tied to a plan
- No accountability to NSHA for effectiveness
- IWK funds based on plans and assesses performance

Details:

- Funding based on prior year budget
- No formal accountability for performance of services
- NSHA working to increase accountability requirements

Recommendations:

 NSHA - base funding on a plan; require accountability

5 Questions Nova Scotians may want to ask:

- 1. What is the current status of the mental health services plan?
- 2. Is there a schedule in place for implementing the plan? Will Nova Scotians be informed of progress?
- 3. Are there now clear wait times standards, with an action plan in place to improve reporting to the public?
- 4. How do Nova Scotians find out when and where crisis response services are offered, and the most efficient way to access services?
- 5. Government accepted the recommendations on emergency department safety in January 2017. What improvements have been made?